

### Who We Are

CPM Group is a senior advisory firm with over 40 years of principal-led operations, specializing in large-scale program and project management, project finance, and financial engineering for government agencies, sovereign wealth entities, and major international developers across the GCC, MENA, the Levant, Africa, and the Americas. We bring direct, senior-level expertise — not junior staff — to every mandate.

Our principal has personally directed programs at the \$500M–\$2B scale, served as Owner's Representative to royal and sovereign clients, and holds active engineering licensure across multiple GCC jurisdictions. This is a practice built on relationships earned over decades — not introductions.

Key Credentials	
<b>Established</b>	<b>CPM</b> Founded 2005   40+ years of principal-led advisory across the GCC, MENA, Levant, Africa, and the Americas
<b>Licensure</b>	Active multi-jurisdiction engineering licensure across the GCC, MENA, Levant, Africa, and the Americas — full regional coverage, no mobilization delays
<b>Team</b>	Multi-national team with trilingual advisory capability — English, French & Arabic
<b>Program Scale</b>	\$500M – \$2B+ programs led as Principal or Owner's Representative
<b>Client Types</b>	Royal offices, sovereign ministries, international EPC contractors, private developers, institutional investors
<b>Key Partners</b>	Bechtel, KBR, Parsons, BAE Systems, US Army Corps of Engineers, Royal Support Engineers, HMQ, Royal Commission, National Guards

### Our Operating Entities

**Both CPM SARL and CPM FE Corp. deliver the full range of CPM Group advisory services:**

PMO Advisory | Owner's Representative | EPC/EPCF Intermediary | Feasibility & Project Development  
| Program & Project Management | Corporate Restructuring Advisory

*The distinction between entities lies exclusively in their financial capabilities, as set out below.*

CPM SARL <i>Lebanon   Est. 2005</i>	CPM FE Corp. <i>Canada   Financial Engineering</i>
<b>Financial Platform:</b> <ul style="list-style-type: none"> <li>– Licensed for Project Finance</li> <li>– Operates active lending platforms</li> <li>– Capital structuring and deployment</li> <li>– Corporate &amp; financial restructuring</li> </ul>	<b>Financial Advisory:</b> <ul style="list-style-type: none"> <li>– Financial engineering &amp; structuring advisory</li> <li>– Transaction architecture &amp; documentation</li> <li>– Compliance &amp; KYC/AML coordination</li> <li>– Capital stack analysis &amp; structured finance review</li> </ul>

– Direct capital solutions across infrastructure, real estate, energy, and industrial sectors

– Advisory capacity only — does not lend or deploy capital

**Entity Note:** CPM Group encompasses several entities, among them CPM SARL (Lebanon, est. 2005) and CPM FE Corp. (Canada). The appropriate entity engages based on jurisdiction, mandate scope, and regulatory framework.

### What We Do

#### PMO Advisory

*Governance | Systems | Delivery*

PMO setup, governance structuring, and program delivery turnaround for large developers and government agencies. We design the systems that keep mega-programs on time and on budget.

#### Owner's Representative

*Your eyes and ears — protecting your interests*

Independent technical representation on behalf of royal offices, sovereign funds, and government clients at every stage of delivery. Engagements are structured on a retainer or milestone basis; scope covers full program oversight, contractor interface, progress reporting, and direct representation to the principal.

*Our principal's direct EPC and general contracting experience across Africa and the GCC means we engage contractors as equals — understanding their methodology, incentive structures, and claims strategies from the inside.*

#### Project Finance & Restructuring

*Licensed | Structured | Principal-led*

CPM SARL is licensed for project finance and operates lending platforms that structure capital solutions across infrastructure, real estate, energy, and industrial development.

We also provide corporate and financial restructuring advisory — supporting distressed asset resolution, turnaround mandates, and capital stack reorganization for sovereign, institutional, and private clients.

#### EPC/EPCF Intermediary

*Relationships that accelerate award timelines*

Strategic intermediary connecting international EPC contractors, investors, and financiers with GCC and MENA programs. We leverage longstanding relationships to accelerate commercial structures and award timelines.

#### Financial Engineering

*CPM FE Corp. — Canadian advisory platform*

Transaction architecture, structured finance review, compliance and KYC/AML coordination, and capital stack analysis in support of complex financing arrangements. CPM FE acts in a pure advisory capacity — not as a lender or intermediary.

#### Feasibility & Project Development

*Pre-investment | Risk framing | Go/No-Go*

Pre-investment advisory for sovereign wealth vehicles, developers, and institutional investors. Includes technical feasibility, delivery strategy, risk framing, and structured go/no-go recommendations.

### Representative Experience

- Owner's Representative, Royal Client — Major infrastructure and real estate program, Saudi Arabia
- Program Director — Saudi Ministry of Finance infrastructure initiatives
- Senior Advisory — Large-scale EPC and EPCF programs with Bechtel, KBR, Parsons, and BAE Systems
- GCC Infrastructure Programs — Active delivery oversight across Saudi Arabia, Qatar, UAE, Kuwait
- International Contractor Coordination — US Army Corps of Engineers joint program collaboration
- Levant & MENA Advisory — Program and project management, project finance, and restructuring advisory across Lebanon, Syria, Iraq, Jordan, and the broader Levant region
- Africa Program Delivery — Project finance, financial engineering, and selected EPC/general contracting oversight across Gambia, Zimbabwe, Congo, Ivory Coast, Nigeria, and the broader sub-Saharan region
- North American Structuring — Developer and investor advisory in Canada and the United States; cross-border financing linkage to GCC and MENA sovereign programs

*Note: Specific project and client details provided under NDA upon engagement.*

### Why CPM Group

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|--|---|
| ✓ <b>Senior</b> principal on every mandate — no junior intermediaries                  | ✓ <b>40+</b> years of market knowledge across GCC, Levant, Africa & Americas    |
| ✓ <b>pre-existing</b> relationships with sovereign, royal, and government clients      | ✓ <b>North</b> American institutional credibility and financing access          |
| ✓ <b>Multi</b> -jurisdiction GCC licensure — no mobilization delays                    | ✓ <b>Licensed</b> project finance and lending platform capability (CPM SARL)    |
| ✓ <b>Trilingual</b> team — English, French & Arabic                                    | ✓ <b>Lean</b> , confidential advisory model — low overhead, high accountability |
| ✓ <b>Deep</b> contractor-side experience — we understand how EPC works from the inside | ✓ <b>Retainer</b> and milestone-based engagement structures available           |

### Engage CPM Group

*For mandates, partnership inquiries, or confidential consultations:*

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